Leading to Promote Diversity & Inclusion

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Who Should Lead Diversity & Inclusion Efforts?

"Nothing is more important than active, visible leadership from the top"

AND

"Diversity and inclusion are everyone's responsibility"

CASE STUDY 1: Classroom Diversity

Case Study 1: Questions

- What are the immediate issues that need to be addressed?
- What information do you need? Who can provide it?
- Who do you need to consult?
- What other conversations (perhaps not involving you) need to occur?
- What are the longer term issues and how can they be addressed?

CASE STUDY 2: Aggression Among Faculty Peers

Case Study 2: Questions

- What are the key issues that need to be addressed?
- What is the outcome you hope to achieve, and who do you need to work with to achieve it?
- What do you do in your meeting with the associate professor?
- What do you do to follow up on that meeting?

CASE STUDY 3: *Hiring an Associate Professor*

Case Study 3: Questions

- Name some of the major dysfunctions occurring on this committee.
- What role did the committee chair play in allowing those dysfunctions to occur?
- What, if anything, could a department chair or dean have done BEFORE the search to minimize this kind of dysfunction?
- What, if anything, could a department chair or dean do DURING the search process (including during on-campus interviews) to minimize this kind of dysfunction?
- What, if anything, could a department chair or dean do AFTER the selection of a final candidate for hire to minimize the influence of bias in the process?

Top 10 Tips for Academic Leaders to Promote Diversity & Inclusion

- Learn about outstanding diverse scholars in your unit
- Learn from the local experts about diversity issues
- Review data on equity
- Study work/life issues
- Make diversity and inclusion issues visible

- Increase the visibility of outstanding diverse scholars
- Support committees and task forces
- Ask hard questions and take tough stands
- Incorporate diversity and equity in strategic planning
- Be receptive when presented with diversityrelated issues

What next?

Leadership for diversity & inclusion means being *proactive*

AND

We each need to nurture <u>OUR OWN</u> growth and learning with respect to diversity and inclusion

How do you currently support diversity in the units you lead?

What new actions might you take to support diversity in the units you lead?